



SCL (Singapore) Conference 2026

"Technology, Legal Innovation and Singapore's Built Future"

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17 November 2026, 8.15am – 7.15pm
M Hotel Singapore, Banquet Suite at Level 10, 81 Anson Road, Singapore 079908

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About this Conference

Singapore's construction industry stands at the forefront of a global digital revolution. The widespread adoption of Building Information Modelling (BIM), integrated digital delivery (IDD), artificial intelligence, and blockchain-enabled solutions is fundamentally transforming how projects are designed, delivered, and managed. This shift—commonly described as "Construction 4.0"—extends far beyond operational efficiency: it is reshaping contractual relationships, evidentiary standards, payment mechanisms, and regulatory frameworks across the built environment.

For construction law practitioners, this transformation presents both opportunity and challenge. New technologies raise critical questions concerning contract enforceability in automated systems, the admissibility and integrity of digital evidence, the interface between smart contracts and statutory payment regimes, and the adequacy of existing regulatory oversight for emerging infrastructure such as data centres.

The SCLS Annual Conference 2026 brings together industry leaders, legal experts, and technologists to examine how Singapore can harness digital innovation whilst maintaining robust legal safeguards. Through expert panels, case studies, and a stimulating debate, delegates will explore the legal frontiers of Construction 4.0 and chart a course for Singapore's continued excellence in the built environment sector.

The Conference will feature four sessions which focus on:

SESSION 1

The Data Centre Boom — Navigating the regulatory, contractual, and risk management complexities of Singapore's hyperscale infrastructure expansion

SESSION 2

AI in Delay Analysis: Promise, Peril, and Who's Responsible When It Goes Wrong

SESSION 3

Digital Evidence and the Future of Construction Disputes

SESSION 4

Debate: In AI We Trust? The Evidential Risks of Automating Project Records

Join us at our Annual Conference as we explore these issues with eminent construction lawyers and professionals, senior inhouse representatives, and industry experts.

The Conference will close with our traditional networking drinks and canapes offering all participants the valuable opportunity to network and socialise.



Guest of Honour/Keynote Speaker



Justice Andre Maniam Judge High Court of Singapore

Justice Andre Maniam was appointed Judicial Commissioner of the Supreme Court on 4 May 2020 and High Court Judge on 1 November 2021.

He graduated from the National University of Singapore as the top law student in his year.

Before joining the bench, Justice Maniam had almost 30 years of experience as a lawyer, with the last 10 years as a Senior Counsel involved in dispute resolution across a wide range of subject areas.

He is the lead judge for the High Court's finance list, co-lead judge for the arbitration list, and on the building and construction list (among others). He is also the chair of the Singapore Mediation Centre.



Who Should Attend?

- **Architects, developers, contractors, engineers, project managers, consultants, managing agents, management corporations and other professionals involved in the construction industry who deal with legal, regulatory and contractual issues**
- **Construction consultants**
- **Construction lawyers**
- **In-house counsel & legal officers working in the construction industry**
- **Law, building & construction academics and students**

Continuing Professional Development



BOA-SIA	TBC	SPM	TBC
PEB	TBC	SISV	TBC
RICS		6.5 Formal CPD Hours	

RICS members can obtain and submit CPD hours for attendance of SCL (Singapore) CPD activities. More details [HERE](#)

Practice Area: **Building & Construction**

Training Level: **Update** | Public CPD Points: **7**

SILE Attendance Policy

Participants who wish to obtain CPD Points are reminded that they must comply strictly with the Attendance Policy set out in the CPD Guidelines. For this activity, this includes signing in on arrival and signing out at the conclusion of the activity in the manner required by the organiser, and not being absent from the entire activity for more than 15 minutes. Participants who do not comply with the Attendance Policy will not be able to obtain CPD Points for attending the activity. Please refer to <http://www.sileCPDcentre.sg> for more information.

Programme Outline

08.15	Refreshments & Conference Registrations
08.45	Conference Opening Remarks Mr. Trevor Lam – Chair, Society of Construction Law (Singapore); Partner, TBH Global Services Pte Ltd, Singapore
08.50	Keynote Address Justice Andre Maniam – Judge, High Court of Singapore
09.20	The Data Centre Boom – Navigating the regulatory, contractual, and risk management complexities of Singapore’s hyperscale infrastructure expansion Singapore has emerged as a key hub in the global data centre boom, driven by rising demand for AI, cloud computing and hyperscale infrastructure. As such projects pose new environmental, supply chain and technological challenges, developers, contractors and legal advisors have to adapt to the new construction landscape where complex regulatory, contractual and risk management issues are front and centre. This session will discuss the distinct compliance and contractual implications of data centre development in Singapore, including recent developments in the legal reform regarding digital infrastructure.
	Moderator: Ms. Looi Ming Ming – Joint Managing Director, Allied Gateway LLC Speakers: Mr. Yuvraj Appadoo – Data Center Portfolio Manager, Google, Singapore Mr. Eugene Cheng – Group Chief Financial Officer, President & CEO, Integrated Urban Solutions, Sembcorp Industries Ltd Mr. Adrian Wong – Partner, Head of Projects, Herbert Smith Freehills Prolegis Alliance; Council Member, Society of Construction Law (Singapore)
10.50	Morning Break
11.10	AI in Delay Analysis: Promise, Peril, and Who’s Responsible When It Goes Wrong AI tools are now used across the claims lifecycle – document review, critical path analysis, quantum, even the narrative. At their best, they are genuinely transformative: interrogating thousands of documents in hours, running multiple delay methodologies on the same facts, and bringing a consistency that reduces the risk of analysis being shaped by who is paying for it. That is the promise. The peril is that AI is also wrong in ways that are genuinely hard to detect. In disputes already running – where one expert has used AI and the other hasn’t, where the critical path was identified by an algorithm nobody can fully interrogate – the SCL Protocol’s demand for transparent methodology meets its sharpest test. If AI misidentifies the critical path, who bears responsibility – the expert, the software provider, or the instructing party? Professional indemnity policies and the rules of evidence were not written with this in mind. In this session, our panellists will share their insights and experience on the use of AI on the delay analysis process.
	Moderator: Mr. Sachin Kerur – Global Chief Executive Officer, Masin Speakers: Mr. Patrick Chia – Director, Obayashi Singapore Ms. Yvonne Foo – Partner & Co-Head, Construction and Engineering, Energy and Infrastructure, Harry Elias Partnership Ms. Ellen Alexandra Wong – Director, HKA
12.40	Lunch Break
13.40	Introductions & Opening Remarks by Chair of Afternoon Session Ms. Joanna Seetoh – Vice-Chair, Society of Construction Law (Singapore); Director, Legal & Compliance; Changi Airport Group (Singapore) Pte Ltd

13.45

SESSION 3

Digital Evidence and the Future of Construction Disputes

The digitalisation of the construction industry is transforming how disputes are evidenced, analysed and resolved, elevating digital project records – such as Building Information Modelling (BIM) models, drone surveys, sensor data and digital forensics – into primary sources of expert evidence. In modern disputes, BIM and digital twin data can chronicle design intent, construction sequencing and as-built conditions with precision that traditional paper-based records cannot match, and arbitrators increasingly rely on digital forensics to establish causation and quantify impacts of delays or defects. At the same time, this proliferation of data shifts the role of expert witnesses – who must now interpret complex datasets, validate technical outputs, and present digital evidence that meets legal standards of authenticity, integrity and relevance – raising new legal and procedural issues in disclosure, admissibility and expert reporting. As such, this session will explore how digital evidence is reshaping expert testimony, dispute strategy, and evidentiary protocols in contemporary construction law.

Moderator:

- Ms. Asya Jamaludin** – Partner, CMS Cameron McKenna Nabarro Olswang (Singapore) LLP

Speakers:

- Mr. Ronan Collins** – Managing Director, Construction, Projects & Assets, FTI Consulting
- Ms. Renee Jain** – Digital Technology Manager, Straits Construction; Industry Advisor, Podium.io; Asia Regional Lead for Women in BIM
- A/Prof. Sr Dr Eugene Seah** – CEO, DLS Consultancy Pte Ltd
- Mr. Soh Lip San** – Partner, Rajah & Tann LLP

15.15

Afternoon Break

15.35

SESSION 4

Debate: In AI We Trust? The Evidential Risks of Automating Project Records

Meet our newest contract managers: Claude, Jarvis, and Vincent. They don’t walk site, don’t argue in meetings, and don’t exercise judgment—yet they never miss an email, never forget to minute a discussion, and can generate a perfectly timestamped project record in seconds.

They aren’t human. But in an industry where disputes live or die by contemporaneous records, they may soon be the most powerful voices in the room.

The real question is not whether AI can automate project record-keeping; it already can. The question is whether we should trust it to do so, and how far we dare to delegate functions that have traditionally sat at the heart of professional judgment. Who decides what becomes the “official” project narrative when an algorithm curates the record? What happens to context, nuance, and silence—the things seasoned practitioners instinctively weigh—when machines document everything? And when a dispute lands before a tribunal or the Singapore courts, will AI-generated records be treated as objective truth, convenient fiction, or something more dangerous?

Join our panel of debaters as they grapple with an uncomfortable question for lawyers, contract administrators, and claims professionals alike: are we using AI as a tool—or are we training our own replacement witnesses?

Moderator:

- Ms. Joanna Seetoh** – Vice-Chair, Society of Construction Law (Singapore); Director, Legal & Compliance; Changi Airport Group (Singapore) Pte Ltd

Debaters:

- Mr. Simon Hughes KC** – Barrister, Keating Chambers, United Kingdom
- Ms. Koh Swee Yen SC** – Head, International Arbitration Practice, WongPartnership
- Ms. Vivienne Li** – Director, Secretariat
- Mr. James Taylor** – Head of Construction Disputes APAC, Kroll

17.05

Conference Closing Remarks

Ms. Lesley Tan – Chair, 2026 SCL Singapore Conference Organising Committee; Council Member, Society of Construction Law (Singapore); Partner, WongPartnership LLP

17.15

Networking Drinks

SCL (Singapore) Chair & Chair of Conference Organising Committee



Mr. Trevor Lam
Chair, Society of Construction Law (Singapore); Partner, TBH Global Services Pte Ltd, Singapore

Mr. Trevor Lam is the Chair of the Society of Construction Law (Singapore). Trevor has over 23 years of experience across the globe and is currently a Director of TBH's Asia business. He is a construction planner and delay expert. His experience has been built on a variety of projects including data centres, airports, roads, rail, mixed-use developments, hospitals, shopping centres, oil & gas, power and sporting facilities.

Over his career, he has been engaged in the provision of independent expert analyses on extensions of time, disruption and acceleration. This has included the preparation of analyses, reports and acting as the Expert for litigation, arbitration, adjudication and mediation proceedings. To stay current, Trevor continues to maintain a strong involvement in the delivery of live projects; planning works from conception to completion across a diversified client base including owners, contractors and subcontractors. As a result, it has helped in developing a wide-ranging perspective on construction issues that commonly arise.



Ms. Lesley Tan
Chair, 2026 SCL Singapore Conference Organising Committee; Council Member, Society of Construction Law (Singapore); Partner, WongPartnership LLP

Ms. Lesley Tan is a Partner at WongPartnership LLP, with a focus on the specialist areas of Energy, Projects, and Construction. With extensive expertise in both front-end advisory and contentious dispute resolution, she has been involved in major infrastructure projects, including integrated resorts, petrochemical plants, and airport developments.

Lesley has represented notable clients such as ExxonMobil, Changi Airport Group, various statutory boards and Resorts World Sentosa in high-profile matters ranging from contract negotiations to complex litigation and arbitration. Recognized for her commercial acumen and exceptional legal expertise, Lesley is highly regarded in the areas of project development and construction, as noted by leading legal directories such as Chambers, The Legal 500 and IFLR1000.

Session Chairs & Moderators (In Order of Appearance)



Ms. Looi Ming Ming
Joint Managing Director, Allied Gateway LLC

Ms. Looi Ming Ming is the Joint Managing Director of Allied Gateway LLC, a specialist dispute resolution firm focused on construction and infrastructure, real estate and shareholder disputes. Ming advises on and acts in complex construction and infrastructure disputes, and brings disputes-informed insight to contract documentation, joint venture and concession arrangements.

Before co-founding Allied Gateway LLC, Ming practised in the Projects & Infrastructure Practice Group of a Big Four law firm and at a Tier 1 construction law firm. She has been ranked by Asialaw as a notable practitioner for construction since 2023, with sector experience spanning healthcare, environmental engineering, transport, commercial, residential and hospitality projects.

Ming is a Fellow of the Chartered Institute of Arbitrators and serves on the Construction Adjudication Accreditation Committee of the Singapore Mediation Centre. Since 2018, she has served on the Law Reform Committee's Building & Construction Subcommittee, contributing to law reform and industry practice guidelines.



Mr. Sachin Kerur
Global Chief Executive Officer, Masin

Mr. Sachin Kerur is the Global Chief Executive Officer of Masin, where he leads the company's long-term strategy, growth and organisational transformation, positioning it as a forward-looking and trusted business across the markets it serves. He works closely with the executive leadership team to drive strategic partnerships, operational excellence and sustainable value creation in an evolving global business environment.

Prior to joining Masin, Sachin spent more than 30 years in international legal practice, including nearly two decades as Managing Partner of the Middle East offices of two leading global law firms. He advised governments, sovereign entities and major corporates on landmark projects across the Middle East, Asia and Africa.

Widely recognised as a leading figure in construction, infrastructure and development, Sachin has been ranked in the Hall of Fame for Construction by Legal 500 and recognised as a Leading Individual by Chambers Global and by Who's Who Legal as one of the world's leading construction lawyers.



Ms. Asya Jamaludin
Partner, CMS Cameron McKenna Nabarro Olswang (Singapore) LLP

Ms. Asya Jamaludin is a Partner with CMS Singapore. Her main practice areas are in the construction and energy sectors, where she advises across the value chain – from providing front-end advice on energy and engineering, procurement and construction projects, to providing dispute avoidance and resolution advice. Asya also practices in the general commercial, international trade and commodities sectors.

Asya advises and acts for clients in international commercial arbitrations subject to various arbitral rules, including ICC, SIAC, LMAA, UNCITRAL, LCIA and SCMA. She also sits as an arbitrator and is a member of the KLCA panel of arbitrators.

Asya is admitted in Malaysia and Singapore. She is also a Fellow of the Chartered Institute of Arbitrators.



Ms. Joanna Seetoh
Vice-Chair, Society of Construction Law (Singapore); Director, Legal & Compliance; Changi Airport Group (Singapore) Pte Ltd

Ms. Joanna is presently a Director (Legal & Compliance) within Changi Airport Group, with 20 years of experience as a disputes resolution practitioner. Having practiced in both Singapore and Hong Kong, Joanna frequently advised and represented clients as lead counsel in a variety of international disputes, including rail and metro, power plant, solar plant, mining, integrated resorts, and commercial and residential building projects.

Joanna's accolades include being ranked in 2022 and 2023 as a Future Star in Construction by Benchmark Litigation Asia Pacific, in 2023 by Asialaw as a Notable Practitioner in Construction, in 2024 as one of the Singapore Business Review's Most Influential Lawyers under 40, and in 2025 by Legal 500 as a Next Generation Partner (Projects and Energy) and by Chambers & Partners as an Up and Coming practitioner (Construction: Domestic).

She is also accredited as a Fellow of the Singapore Institute of Arbitrators, and is amongst the inaugural batch of practitioners recognized as an Accredited Specialist in Building and Construction Law by the Singapore Academy of Law.

Speakers (Alphabetical By Surname)

SESSION 1



Mr. Yuvraj Appadoo
Data Center Portfolio Manager, Google,
Singapore

Mr. Yuvraj Appadoo is a highly accomplished professional with over 15 years of experience across the Asia-Pacific region. A Chartered Engineer (CEng MIMechE) and Project Management Professional (PMP®), Yuvraj holds a Bachelor's degree in Mechanical Engineering from NUS and a Global MBA from Alliance Manchester Business School. Currently, he serves as Google's Strategic Negotiator - Data Centre Portfolio Manager. Yuvraj's expertise spans project management - including cost control, scheduling and change management, design & construction management, contract management, procurement & negotiation. He has led major infrastructure and utility operations in seven countries as a General Contractor, Developer and Owner, specializing in hyperscale data centers, oil & gas, mining, water treatment projects. Originally from Mauritius and now a naturalized Singapore citizen, Yuvraj is fluent in English and French. He is involved with the Project Management Institute (Singapore Chapter), and the Institution of Mechanical Engineers (UK), demonstrating a deep commitment to digital infrastructure and global project excellence.



Mr. Eugene Cheng
Group Chief Financial Officer, President &
CEO, Integrated Urban Solutions, Sembcorp
Industries Ltd

Mr. Eugene Cheng leads the Group's finance, treasury, tax, portfolio and investment management, sustainability, corporate communications and investor relations functions. As President & CEO of Sembcorp's integrated urban solutions, he also oversees the Group's urban and water businesses. He has extensive experience in financial and strategic leadership across the aviation, offshore oil and gas, marine engineering and logistics industries. Before joining Sembcorp, Eugene was chief corporate officer of SATS, where he oversaw key business functions such as business development, strategic investments, mergers and acquisitions (M&A), and corporate strategy. Eugene also served as group chief corporate officer of IMC Industrial Group. He was an investment banker with JP Morgan and Citigroup, specialising in M&A advisory, corporate financing and capital raising. Eugene holds a first class honours in accountancy and a Master of Science in accountancy from Nanyang Technological University. He is a member of the Accounting and Corporate Regulatory Authority's Accounting Standards Committee.



Mr. Adrian Wong
Partner, Head of Projects, Herbert Smith
Freehills Prolegis Alliance; Council Member,
Society of Construction Law (Singapore)

Mr. Adrian Wong is a seasoned energy and infrastructure lawyer. He is Head of Projects for the Herbert Smith Freehills Prolegis Formal Law Alliance, Adrian is qualified in both English and Singapore law. He has provided comprehensive and integrated advice on all aspects of energy and infrastructure project development as well as in relation to acquisitions and disposals. These include advising equity sponsors investing into data centre projects; lenders providing project financing (and other forms of financing) to projects, EPC/GC contractors, equipment suppliers and O&M service providers. Adrian has had practical experience across Asia, having worked for clients on projects in Singapore, Indonesia, Vietnam, Malaysia, Thailand, Sri Lanka and Mongolia.



Mr. Patrick Chia
Director, Obayashi Singapore

Mr. Patrick Chia is a Director of Obayashi Singapore. With over 25 years of industry experience, he has played a key role in leading and managing project teams across all phases of the construction lifecycle. In recognition of his contributions,

he was appointed General Manager (Projects) and Director in 2021, and with effect from April 2026, assumed the role of Deputy Chief Operating Officer, Building. A hands-on leader, Patrick works closely with the Contracts team, gaining deep insight into contract administration systems and driving improvements in efficiency. He also ensures that the contractual team remains updated on relevant regulations and works closely with them to address contractual matters. His involvement throughout the project lifecycle enables him to effectively tackle challenges associated with the adoption of digital tools in construction project management.



Ms. Yvonne Foo
Partner & Co-Head, Construction and
Engineering, Energy and Infrastructure,
Harry Elias Partnership

Ms. Yvonne Foo is a Partner and Co-Head of Harry Elias Partnership LLP's specialist Construction and Engineering, Energy and Infrastructure practice groups. She is an advocate and solicitor of the Supreme Court of Singapore, Fellow of the Chartered Institute of Arbitrators (FCIArb), an associate mediator and accredited adjudicator with the Singapore Mediation Centre (SMC). With extensive experience in advising international, regional and local clients on construction-related disputes, Yvonne routinely assists her clients on a wide range of claims and issues. She also assists with the review, drafting and negotiation of construction contracts. Apart from resolving construction disputes by arbitration, Yvonne is also familiar with other dispute resolution mechanisms including adjudication, mediation and litigation. Yvonne has been consistently ranked by various leading legal directories and independent publications for her expertise in construction law, including by The Legal 500 Asia-Pacific, Chambers and Partners Asia-Pacific, Asialaw Profiles, Benchmark Litigation Asia-Pacific, IFLR1000, Best Lawyers and Doyle's Guide.



Ms. Ellen Alexandra Wong
Director, HKA, Singapore

Ms. Ellen Alexandra Wong is a construction disputes specialist and Fellow of the Chartered Institute of Arbitrators. She has worked across major civil, structural, and infrastructure projects - transport systems, underground utilities, geotechnical works, power stations, and wastewater facilities. She has served as lead assistant to appointed delay experts on large-scale power plant and infrastructure disputes in the Middle East, working closely with legal teams and counsel across the full span of arbitration proceedings. That experience - sitting alongside the expert, shaping the analysis, preparing for cross-examination - gave her a particular understanding of how expert evidence is built and tested. Ellen has since been appointed as delay expert on domestic commercial, residential, and industrial matters. Her earlier project delivery background informs how she reads site records and interrogates programme data - and shapes the rigour she applies to opinions that will face scrutiny.



Mr. Ronan Collins
Managing Director, Construction, Projects &
Assets, FTI Consulting, Singapore

Mr. Ronan Collins is a Chartered Civil Engineer and recognised expert in digital engineering, project controls and construction advisory services. With 30 years of industry experience, he provides independent expert advice on the planning, implementation and audit of digital engineering processes for large-scale capital projects worldwide. His project experience spans international airports, underground metro systems, high-speed rail, data centres and complex industrial facilities across Asia, the Middle East, Europe and north America. He has led project controls system design, independent digital engineering audits, and programme-level reviews for high-value commercial and complex infrastructure projects. Ronan is a Managing Director at FTI Consulting in Singapore, leading Construction, Projects & Assets advisory team for Asia Pacific. He regularly provides expert guidance on digital engineering obligations, project information management and construction performance for clients and contractors navigating complex project requirements.

SESSION 3

SESSION 2



Ms. Renee Jain
Digital Technology Manager, Straits Construction; Industry Advisor, Podium.io; Asia Regional Lead for Women in BIM

Ms. Renee Jain is a licensed US architect with 13 years of experience in the AEC industry with projects from San Francisco to Singapore. Renee has always loved to see things get built. When starting her career in architecture and working towards licensure, Renee saw opportunities to use BIM for early design studies, project phasing and solving site issues during construction. Collaborating closely with project teams, she trialled and implemented new technology to improve communication and collaboration. Inspired by BCA's roadmap for BIM, Renee moved to Singapore 10 years ago to pursue BIM Management working with architectural firms to improve their BIM capabilities. Always learning, Renee has spearheaded and shared BIM knowledge with teams on significant Singapore projects - Singapore Institute of Technology's New Punggol Campus, Singapore Expo Pavillion in Dubai, NS Square - sustainable developments such as Paya Lebar Green and Singtel Comcentre - most recently, Pinery Residences. In her current role at Straits Construction, she leads the digital technology strategy focused on adopting the right tools at the right time for the right purpose. Always inspired by a human perspective, Renee focuses on empowering all to use technology and deploying valuable tools for the industry.



A/Prof. Sr. Dr. Eugene Seah
CEO, DLS Consultancy Pte Ltd

A/Prof. Sr. Dr. Eugene Seah is the CEO of DLS Consultancy Pte Ltd, a firm that provides Project Management, Cost and Contracts management, Contracts and Business Advisory that touches on Sustainability, Resilience, Digital and Technology. With more than 25 years of experience behind him and the vast experience on projects of various asset class and sectors, as well as business management under his belt, he is able to bring value to projects that is holistic in nature, taking into account contemporary issues in the industry. He enjoys being in practice, education and research, grooming the younger generation in the Industry of Singapore and South East Asia. He is an Adjudicator, an Adjunct Associate Professor at Taylors and a Visiting Fellow of the University of Reading Malaysia. He currently holds the position of President of Building Smart Singapore, the Chairman of the RICS South East Asia Board and Singapore Chapter and Chairman of the International Cost Engineering Council. He enjoys serving and giving back to society. He is a member of COMPASS in MOE and is the Chair of the National Youth Achievement Award Council as well as committee members of several NGO committees.



Mr. Soh Lip San
Partner, Rajah & Tann LLP

Mr. Soh Lip San is a Partner at Rajah & Tann Singapore LLP, specialising in construction, infrastructure and energy disputes. With almost 30 years of experience, he is widely regarded for his work on complex, high-value projects across Singapore and the region, including international arbitration, adjudication and litigation. He is consistently ranked by leading directories such as Chambers Asia-Pacific, The Legal 500 Asia-Pacific and IFLR1000, and continues to be recognised in the 2026 rankings cycle for his construction and projects practice. Lip San is known for delivering clear, strategic and commercially focused advice, combining strong advocacy with practical problem-solving. He regularly advises developers, contractors and state-linked entities on major infrastructure developments and cross-border disputes under a range of arbitral regimes and governing laws. He is accredited as a Senior Specialist in Building and Construction Law by the Law Society of Singapore and is an adjudicator with the Singapore Mediation Centre.



Mr. Simon Hughes KC
Barrister, Keating Chambers, United Kingdom

Mr. Simon Hughes KC is a senior KC at Keating Chambers, with a well-known international arbitration practice and a focus on infrastructure, energy and on/off-

shore construction disputes in the Middle East and India and in East Asia and Australia (particularly projects and clients with a connection to Singapore, Malaysia, Seoul and indeed various states within Australia). Simon is very well-known for his advocacy and tactical lead in major arbitrations. He also sits, in specific high-value matters, as arbitrator (or on dispute boards). He also has a strong commitment to thought leadership, and is now (with Sir Vivian Ramsey and Piers Stansfield KC) the editor of Keating on Construction Contracts (12th edition, 2025); he edits the Construction Law Reports; and he is co-author of Understanding the FIDIC Red and Yellow Books (now in its 3rd edition). He is consistently referenced as a leading silk in Construction, Energy and International Arbitration in the directories.



Ms. Koh Swee Yen SC
Head, International Arbitration Practice, WongPartnership

Ms. Koh Swee Yen is a Senior Counsel and Head of WongPartnership's International Arbitration Practice. Consistently ranked among the world's foremost disputes practitioners, Swee Yen's practice commands the most complex, high-value and multi-jurisdictional disputes spanning infrastructure, energy, international trade, shipping, transport, commodities and technology. Admitted to practice in England & Wales and before the DIFC Courts, she regularly appears before the Singapore Courts, including the Singapore International Commercial Court, as well as in international commercial and investment arbitration under leading institutional rules. Swee Yen is a Board member of the Singapore Land Authority and Deputy Commissioner of the Government Procurement Adjudication Tribunal. A member of the ICC Court and the ICCA Governing Board, she has been designated by Singapore to the ICSID Panel of Arbitrators.



Ms. Vivienne Li
Director, Secretariat

Ms. Vivienne Li is a delay expert at Secretariat, specialising in construction dispute resolution. She provides independent assessment on matters of delay and disruption in arbitration, adjudication, and mediation. Her experience spans a broad range of project sectors, including infrastructure, energy, process plants, and real estate developments. Vivienne has worked on large, complex international disputes across Southeast Asia, the Middle East, China, India, Central Asia, and Europe, and has been involved in arbitrations under major institutional rules, including ICC, SIAC, HKIAC, DIAC, AAA, and ADCCAC. She has been recognised by Lexology as a Recommended Transport Expert and a Construction Expert Future Leader.



Mr. James Taylor
Head of Construction Disputes APAC, Kroll

Mr. James Taylor is a Managing Director at Kroll and is the Head of APAC for their Construction Disputes team. He has extensive experience in providing expert witness services as well as commercial management, contract administration and claims services. His skills have been built on a solid foundation of more than 35 years' experience in the construction industry in Asia the Middle East and Europe. He has been based in Asia for 32 years and Singapore for the last 18 of those. He has been appointed quantum expert on around 50 occasions, on both international and domestic disputes, in the courts in Singapore and Australia, as well as a number of different arbitral institutions. James has worked on a wide range of projects including FPSO, power, oil and gas and process facilities, airports, rail, tunnels, hotels, casinos, residential, roads, dams, bridges high rise commercial/residential, amongst others.